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| FILE           | 4. DJAMAN FITRIWATI. SIMULATION ON FEASIBILITY OF PALM OIL PLANTATION WITH R&D AND MANUFACTURING OF POLYHYDROXYALKANOATES IN SOUTH SULAWESI (1).PDF (431.86K) |                 |       |
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# Simulation on Feasibility of Palm Oil Plantation with R&D and Manufacturing of Polyhydroxyalkanoates in South Sulawesi

DJAMAN Fitriwati

**Abstract: This research evaluates, by simulation, the feasibility of a palm oil plantation company to which R&D and manufacturing of Polyhydroxyalkanoates (PHA) are integrated at a site in South Sulawesi. The feasibility is evaluated by Net Present Value (NPV) and Internal Rate of Return (IRR). The production scale of the plantation is assumed to be 10,000 hectares with a capacity of 30 ton/hour fresh fruit bunches. Saturated fatty acids from Palm Kernel Oil are used as a feedstock of microorganisms to produce PHA. It is assumed that no break-through can be obtained from R&D, whose cost is possibly offset by an operation of a power station using a biomass from the plantation with 1,000 MW electrical energy potential. In accordance with an economic life of the plant, the entire cash flow of the company for 9 years is computed under an uncertainty of CPO price in the international market and a risk that an export of PHA would be taxed by the Indonesian Government in the future. The results show that expected NPVs are positive and the expected IRRs are greater than 1. So that this business model feasible.**

**Keyword: Polyhydroxyalkanoates, Net Present Value, Internal Rate of Return.**

## 1 . Overview

This research is aimed to analyze the feasibility of integrating a palm oil plantation with R&D and manufacturing of Polyhydroxyalkanoates at one location in South Sulawesi by simulation. The business model developed in the previous research of the author is used with one modification that a power generation from biomass using Palm Oil Mill Effluent (POME) is introduced in order to offset a potential loss from R&D since it is assumed that no break-through can be obtained from R&D. Analysis uses Net Present Value (NPV) and Interest Rate of Return (IRR) to characterize the feasibility of the project. The results of calculation show that NPV values are positive and IRR value are large than one. From these results this business can be considered to be feasible.

Polyhydroxyalkanoates (PHA) is a microbial storage polyester synthesized naturally by many types of bacteria and PHA is completely biodegradable in nature. The exploration of inexpensive agricultural products as fermentative substrates for PHA production in a large scale will become profitable, if it is carried out at location where a constant supply of carbon sources such as palm oil is readily available. (Sudesh (2013). According to Akiyama et al. (2003), plant oil have an edge over other conventional and well known carbon feedstocks such as sugars in term of price competitiveness and ability to produce higher yield of PHA. However there is no research that evaluates the feasibility of an integration of palm oil plantation with R&D and manufacturing of Polyhydroxyal-

kanoates in one location by simulation.

Global palm oil production is dominated by Indonesia and Malaysia. Currently, Indonesia is the largest producer and exporter of palm oil worldwide, and most of Crude Palm Oil (CPO) produced is exported in an unprocessed form. Oil palm plantations spread across several provinces which are located on the island of Sumatra, Kalimantan, Java, Sulawesi and Papua. Malaysian government has an extensive support for downstream of palm oil industries, especially in bioplastics known as polyhydroxyalkanoates (PHA). According to Thompson et al. (2009), the global demand for bioplastics is estimated at 0.36 million tonnes, which is equivalent to 0.2% of the annual petrochemical plastic production. Currently, majority of PHA is produced from plant sugar, which can be easily obtained from sugar cane, corn sugar, and sugar beet, making it an ideal raw material for PHA. Considerable amount of PHA is also produced from plant or vegetable oils such as soybean oil, palm oil, and corn oil. According to Sudesh (2013), high price and few application are the two major restraints for the PHA market. Generally, the cost of production for biodegradable plastics such as PHA is 20% to 80% higher than that for conventional plastics. This is primarily due to the high polymerization cost of biodegradable plastics as most of the processes are still in developmental stage. A production of PHA is at its initial stage of technology cycle and has not yet achieved an economy of scale. The market for PHA is at a stage with a high capacity but a low consumption. Most of the producers of PHA are into R&D for increasing the applications and decreasing the production cost.

In the future, the prices of PHA will come down with increase of its production. R&D is to ensure that the new products developed are more versatile and more competitive in the production cost than those already available. Lower prices and more versatility of PHA will boost its demand in future. The biocompatibility and biodegradability of PHA have evoked its potential use in applications such as medical tissue engineering, packaging as well as cosmetics and skin cares (Mauclair et al.(2010), Sudesh et al. (2007), Valappi et al (2007)).

According to Sudesh (2013), a successful large scale production of PHA is largely determined by the constant supply of cheap fermentative substrates. Also, the operational cost involved in the production needs to be controlled and reduced. Waste disposals from palm oil mill and the amount of energy needed for PHA production are major concerns in this cost.

The development of palm oil based PHA is a big challenge for the downstream of palm oil industry in Indonesia. On account of feedstock availability, Indonesia is well positioned as a major global producer of palm oil. As a late-comer, South Sulawesi must have a competitive advantage in palm oil industries in the international market with a development of palm oil products with high added values. Therefore, an integration of palm oil plantation with R&D and manufacturing of PHA in the same area of South Sulawesi should be carried out. This research assumes that a business model for the integration of palm oil plantation with R&D and manufacturing of PHA made in my previous research is introduced to South Sulawesi. In Fitriwati (2014), 5 steps are complied for the set-up and expansion of R&D, along with schedule and stages in building a palm oil company. For the latter, three plans, a plan for plantation, a plan for financing the business and a plan for manufacturing are made. This article analyzes the feasibility of the business model under the assumption that

no break through will be made by R&D. To offset the R&D cost potentially, the business model is expanded by introducing a biomass power plant which produces electricity by using Palm Oil Mill Effluent (POME) as its fuel. This ensures not only that an energy for the production of CPO and PHA is supplied, but also that the common problems such as environmental degradation by an introduction of new industries in local communities are avoided. The electricity not used for the operation of the company is sold commercially in order to add a source of revenue to the company.

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## **2 . Investment Analysis of Integrated Palm Oil Plantation**

### **2 .1. Fundamentals of Analysis**

In this subsection, basic assumptions on the production of Fresh Fruit Bunch (FFB) are given for the calculation of economic evaluation on the level of production. A wide range of input prices are also given, which must be paid for the investment for plants, plant maintenance cost, the cost for harvesting of FFB and production of CPO and Kernel Palm Oil (KPO). <sup>11</sup> It is assumed that an area for the palm oil plantation development is derived from converted agricultural land, and its size is assumed to be 10,000 ha. The cost to obtain The Right of Cultivation (HGU) is US\$156297.41. Both a palm oil mill and an R&D laboratory are built nearby the palm oil plantation. Palm oil trees start to produce FFB in 2.5 years after they are planted, and the full production of FFB becomes available after 5 years. 5 years. In this business, it is assumed that planting begins in the second year. After planting, FFB is harvested at the age of 2 years, assuming a use of superior and good quality seeds. Seeds of age 6 months are assumed to be used because in this age the plant or seeds will be safe from the pigs and other animal. To get a high quality of FFB, company will give fertilizer of seeds and plant for 3 times in a year. In the full production of FFB, the CPO extraction rate is 24% and KPO extraction rate is 5%. KPO is used as a main carbon sources for producing PHA. The company starts to operate in 2018, and continues to operate until 2026. CPO price fluctuates under an uncertainty related to the condition of demand and supply as an edible oil. However, the time-series data of CPO prices in the international market, which is used for estimating this fluctuation, indicates that there was a biofuel bubble in 2007-2012. By eliminating the effect of the bubble from the historical data of CPO price and extracting the trend and the up-down uncertainty in the adjusted historical data of CPO price, a binomial uncertainty of CPO price is modelled for 2018-2026. PHA price is assumed to be stationary at US\$ 6,000/ton, unless its export is taxed by the Indonesian government. It is assumed that the Indonesian government taxes on the export of PHA only when CPO price moves up in the binomial uncertainty. It is also assumed that the conditional probability that PHA is taxed is 10%. The table below shows the CPO export tax rate in Indonesia. The tax rate for PHA is assumed to be 7.5%, which is the tax rate for downstream industries of CPO products

Table 1 . CPO Tax Rate

| CPO TAX RATE (Percent) |              |              |                |                |                |                |                |       |
|------------------------|--------------|--------------|----------------|----------------|----------------|----------------|----------------|-------|
| <750                   | >750-<br>800 | >800-<br>850 | >1000-<br>1050 | >1050-<br>1100 | >1100-<br>1150 | >1150-<br>1200 | >1200-<br>1250 | >1250 |
| 0                      | 7.5          | 9            | 15             | 16.5           | 18             | 19.5           | 21             | 22.5  |

Sources: (Ministry of Finance of Republic Indonesia, study the significance of export duties on downstream oil industry)

The uncertainty of CPO price and PHA price is represented by an event tree, where each economic state is characterized by a vector of CPO price and PHA price. It has 81 economic states in total. The interest rate is assumed to be 10%.

## 2.2. Financial Constituents of Palm Oil Plantation Investment

All costs and revenues for the company are specified as flows at each economic state. This means that the company owns no asset. The figures for inflow and outflow are drawn from a standard case of a large-scale palm oil plantations (10,000 ha) over the life activities. Yearly revenue from the sales of CPO becomes positive in the 5<sup>th</sup> year of operation and is realized in full scale from the 7<sup>th</sup> year. The production of PHA starts in the 5<sup>th</sup> year in full scale.

### 2.2.1. Outflow

Table 2 shows fixed cost and variable cost for operation of this business model. The mill capacity is assumed to be 30 tonnes of FFB per hour. For the land use HGU for 10,000 hectares with 26-year lifespan is assumed to be obtained. Company builds housing for workers, main office, warehouse, R&D laboratory, building for manufacturing PHA, mill and other facilities, whose construction begins in the second year. Most of the buildings must be built before harvest FFB, production of CPO and manufacturing of PHA which starts in the 5th year. The company will use the local port in South Sulawesi which is nearby the palm oil plantation, and CPO and PHA will be transported from there to the Maloy port in East Kalimantan, which is an international port to export palm oil product to the international market. There are two systems in CPO shipping cost for export, **Free on Board (FOB)** and **Cost Insurance and Freight (CIF)**. In this business, a use of the FOB system is assumed. FOB is a shipping term that the exporter delivers CPO products to the exporting port on its cost and the importer should bears all cost and risk of loss and damage of palm oil products after that.

Table 2 . Outflow (fixed cost and variable cost)

| No       | Description   | Year | Amount (US\$) |
|----------|---|------|---------------|
| <b>I</b> | <b>FIXED COST</b>                                     |      |               |
| <b>A</b> | <b>Costs of getting HGU for 10,000 ha (beginning)</b> | 1th  | 156,297.41    |
| <b>B</b> | <b>IPO (Initial Public Offering) Cost</b>             |      |               |
| 1        | Legal fee   | 2nd  | 1,263,000     |

|                                       |   |         |               |
|---------------------------------------|---|---------|---------------|
| 2                                     | Accounting fee  | 2nd     | 550,000       |
| 3                                     | Other expense   | 2nd     | 850,000       |
| <b>C Investment Cost</b>              |   |         |               |
| 1                                     | Land Clearing (Rp 500,000 / US\$ 43.10)/ha  | 1th     | 431,034.84    |
| 2                                     | Seedling (Rp 5,200,000/ha) 7-12 month   | 2nd     | 4,481,758.62  |
| 3                                     | Planting palm oil   | 2nd     | 2,500,000     |
| <b>D Construction Cost</b>            |   |         |               |
| 1                                     | Building  | 2nd-7th | 3,951,897.21  |
| 2                                     | CPO Mill Investment of 30 ton/hour (Rp 300 billion) (machinery and equipment)   | 4th     | 25,862,069.00 |
| 3                                     | Bridge (US\$ 87 /ha)  | 4th     | 870,000       |
| 4                                     | Power Plant Station investment (capacity 1,0215MW)  | 4th     | 3,120,000.00  |
| <b>III VARIABLE COST</b>              |   |         |               |
| <b>A Maintainances Cost</b>           |   |         |               |
| 1                                     | Maintainance Cost of Mill &Machinery  | 4th-9th | 100,000       |
| 2                                     | Maintainance Cost of Plant US\$170.08/ha  | 2nd-9th | 1,700,800     |
| 3                                     | Cost of spraying againts weeds US\$86.20/ha   | 2nd-9th | 862,000       |
| 4                                     | Cost of cutting leaves US\$50/ha  | 3th-9th | 500,000       |
| 5                                     | Total generation cost and maintainance of power plant= US\$58.26  | 5th-9th | 50,289.50     |
| 6                                     | Fertilizer =130 kg/ha (x3 in a year)  | 2nd-9th | 5,603,448.27  |
| <b>B R&amp;D Cost of PHA</b>          |   |         |               |
| 1                                     | First phase of research of R&D (US\$ 0.9 million)   | 3th     | 900,000       |
| 2                                     | Manufacturing process of PHA (US\$ 6.7 million)   | 5th-9th | 6,700,000     |
| 3                                     | Researcher wages (7 researcher)   | 3th-9th | 12,068.97     |
| <b>B Harvesting (US\$180/ha/year)</b> |   |         |               |
| <b>C Transportation</b>               |   |         |               |
| 1                                     | Transportation Cost for FFB to mill (US\$15/ton)  | 5th-9th | 4770000       |
| 2                                     | Transportation Cost of CPO from mill to Port US\$30/ton, assuming the distance from mill to be 50 km)                   | 5th-9th | 630000        |
| 3                                     | Transportation cost of PHA from mill to port US 15/ton  | 5th-9th | 94500         |
| 4                                     | Transportation Cost of CPO using a tangker from nearby port to the Maloy port East Kalimantan (approximately US70/Ton   | 5th-9th | 9800000       |
| 5                                     | Transportation Cost of PHA using a tangker from nearby port to the Maloy port East Kalimantan (approximately US 35/ton) | 5th-9th | 220500        |
| <b>D Labor Cost</b>                   |   |         |               |
| <b>E Depreciation</b>                 |   |         |               |
| <b>F Insurance</b>                    |   |         |               |

### 2.2.2. Inflow

Inflow consists of revenues from the sales of CPO, PHA products and excess biomass electricity to PLN (state electricity company). Sales revenue is strongly influenced by capability of the mill's production and sales prices. Production of palm oil and kernel oil depends on plant/mill capacity, yield levels of palm oil, kernel yield and supply of raw materials. The average of CPO extraction rate is 24 % and the average of KPO extraction rate is 5% for 26 years lifespan of palm oil plantation. It is assumed that company start harvesting FFB in the 5<sup>th</sup> year by 14 ton per hectare, CPO

extraction rate is 15% and KPO extraction rate is 4.5% in that year. In the 6<sup>th</sup> year, palm oil trees produce 23 ton of FFB per hectare, CPO extraction rate is 17% and KPO extraction rate is 4.6%. In the 7<sup>th</sup> year, the production of FFB is 28 ton per hectare, CPO extraction rate is 19% and KPO extraction rate is 4.9%. In the 8<sup>th</sup> year, the production of FFB is 30.5 ton per hectare, CPO extraction rate is 21% and KPO extraction rate is 5%. In the 9<sup>th</sup> year, the production of FFB is 31.8 ton per hectare, CPO extraction rate is 23% and KPO extraction rate is 5%. The extraction rate of PHA from KPO is about 90 %, or 1 ton of KPO is converted to 0.9 ton of PHA.

### 2.3. Method and Evaluation

The feasibility of the palm oil plantation integrated with R&D and manufacturing of PHA in South Sulawesi is evaluated by Net Present Value (NPV), Internal Rate of Return (IRR). The business is financially viable in expectation if the NPV and IRR is large than 1, it means that the investment would add value to the firm.

### 3. Result and Conclusions

Results of calculation using the interest rate 10% are shown in the table 3

Table 3 . CPO and PHA Price, NPV and IRR in Each Economic States

| 2018 | A          |           |                |             |
|------|------------|-----------|----------------|-------------|
|      | CPO PRICE  | PHA PRICE | NPV            | IRR         |
| 1    | 800.860732 | 6000      | 40,285,843.23  | 68.59123303 |
| 2019 | B          |           |                |             |
|      | CPO        | PHA       | NPV            | IRR         |
| 2    | 821.468085 | 6000      | 22,487,201.37  | 1.11430142  |
| 3    | 821.468085 | 5550      | 142,895,036.20 | 7.080834074 |
| 4    | 766.331632 | 6000      | 62,852,961.89  | 3.11453362  |
| 2020 | C          |           |                |             |
|      | CPO        | PHA       | NPV            | IRR         |
| 5    | 840.915338 | 6000      | 83,781,134.66  | 3.475177703 |
| 6    | 840.915338 | 5550      | 212,155,401.30 | 8.800044584 |
| 7    | 800.941282 | 6000      | 80,726,094.37  | 3.348456957 |
| 8    | 800.941282 | 5550      | 139,328,133.50 | 5.77922494  |
| 9    | 744.067379 | 6000      | 106,763,777.70 | 4.428480245 |
| 2021 | D          |           |                |             |
|      | CPO        | PHA       | NPV            | IRR         |
| 10   | 859.202491 | 6000      | 116,419,004.40 | 2.189938468 |

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|             |            |            |                |             |
|-------------|------------|------------|----------------|-------------|
| 11          | 859.202491 | 5550       | 387,200,490.70 | 7.283563825 |
| 12          | 821.547285 | 6000       | 104,288,805.30 | 1.961759317 |
| 13          | 821.547285 | 5550       | 222,784,410.90 | 4.190760381 |
| 14          | 766.412182 | 6000       | 127,219,581.50 | 2.393106321 |
| 15          | 766.412182 | 5550       | 152,617,767.50 | 2.870867359 |
| 16          | 720.645726 | 6000       | 175,732,769.40 | 3.305679804 |
| <b>2022</b> | <b>E</b>   |            |                |             |
|             | <b>CPO</b> | <b>PHA</b> | <b>NPV</b>     | <b>IRR</b>  |
| 17          | 892.071991 | 6000       | 203,129,374.10 | 5.1865376   |
| 18          | 892.071991 | 5550       | 252,751,691.20 | 6.453552844 |
| 19          | 840.993188 | 6000       | 183,315,653.40 | 4.680630426 |
| 20          | 840.993188 | 5550       | 231,645,790.60 | 5.914652216 |
| 21          | 801.021832 | 6000       | 175,822,876.40 | 4.489316051 |
| 22          | 801.021832 | 5550       | 391,410,242.60 | 9.993945728 |
| 23          | 744.149279 | 6000       | 221,617,055.90 | 5.658586793 |
| 24          | 744.149279 | 5550       | 224,357,113.70 | 5.728549164 |
| 25          | 740.49646  | 6000       | 312,972,127.90 | 7.991171716 |
| <b>2023</b> | <b>F</b>   |            |                |             |
|             | <b>CPO</b> | <b>PHA</b> | <b>NPV</b>     | <b>IRR</b>  |
| 26          | 908.618994 | 6000       | 233,825,663    | 4.744109749 |
| 27          | 908.618994 | 5550       | 279,378,587.70 | 5.668337104 |
| 28          | 859.278991 | 6000       | 198,201,017.80 | 4.021318143 |
| 29          | 859.278991 | 5550       | 249,142,025.20 | 5.054864789 |
| 30          | 821.626485 | 6000       | 191,373,786.70 | 3.882799841 |
| 31          | 821.626485 | 5550       | 237,127,667.40 | 4.81110441  |
| 32          | 766.492732 | 6000       | 183,272,132.40 | 3.718424655 |
| 33          | 766.492732 | 5550       | 272,098,230.20 | 5.520625281 |
| 34          | 720.728976 | 6000       | 302,348,954.10 | 6.134384918 |
| 35          | 720.728976 | 5550       | 196,224,638.60 | 3.981219209 |
| 36          | 701.91646  | 6000       | 415,202,440.90 | 8.424079386 |
| <b>2024</b> | <b>G</b>   |            |                |             |
|             | <b>CPO</b> | <b>PHA</b> |                |             |
| 37          | 957.810991 | 6000       | 218,443,422.20 | 4.081976804 |

|             |            |            |                |             |
|-------------|------------|------------|----------------|-------------|
| 38          | 957.810991 | 5550       | 328,527,282.40 | 6.139075889 |
| 39          | 892.148491 | 6000       | 210,355,627.40 | 3.930842975 |
| 40          | 892.148491 | 5550       | 185,594,529.40 | 3.468140887 |
| 41          | 841.071038 | 6000       | 201,121,121.90 | 3.758280959 |
| 42          | 841.071038 | 5550       | 291,094,327.20 | 5.439579179 |
| 43          | 801.102382 | 6000       | 136,380,442.50 | 2.548494238 |
| 44          | 801.102382 | 5550       | 324,046,761.60 | 6.055349944 |
| 45          | 744.231179 | 6000       | 182,925,258.10 | 3.418261136 |
| 46          | 744.231179 | 5550       | 182,730,227.30 | 3.414616663 |
| 47          | 740.58646  | 6000       | 447,532,952.90 | 8.362893761 |
| 48          | 740.58646  | 5550       | 178,483,831.70 | 3.335265735 |
| 49          | 663.33646  | 6000       | 174,465,532.10 | 3.260177157 |
| <b>2025</b> | <b>H</b>   |            |                |             |
|             | <b>CPO</b> | <b>PHA</b> | <b>NPV</b>     | <b>IRR</b>  |
| 50          | 938.2327   | 6000       | 172,180,491.20 | 3.135437737 |
| 51          | 938.2327   | 5550       | 164,334,781.30 | 2.992565948 |
| 52          | 908.694144 | 6000       | 168,430,493.40 | 3.067149602 |
| 53          | 908.694144 | 5550       | 160,494,290.40 | 2.922629916 |
| 54          | 859.355491 | 6000       | 162,683,085.10 | 2.962488261 |
| 55          | 859.355491 | 5550       | 104,535,266.40 | 1.903606018 |
| 56          | 821.705685 | 6000       | 157,410,271.70 | 2.866469381 |
| 57          | 821.705685 | 5550       | 149,816,293.30 | 2.728181666 |
| 58          | 766.573282 | 6000       | 150,848,757.20 | 2.74698302  |
| 59          | 766.573282 | 5550       | 143,121,910.10 | 2.606275744 |
| 60          | 720.812226 | 6000       | 145,918,286.50 | 2.657198262 |
| 61          | 720.812226 | 5550       | 138,002,373    | 2.513048052 |
| 62          | 702.00646  | 6000       | 142,281,485.90 | 2.590971469 |
| 63          | 702.00646  | 5550       | 134,353,482.30 | 2.446601096 |
| 64          | 624.75646  | 6000       | 132,454,021.90 | 2.412011579 |
| <b>2026</b> | <b>I</b>   |            |                |             |
|             | <b>CPO</b> | <b>PHA</b> | <b>NPV</b>     | <b>IRR</b>  |
| 65          | 951.299403 | 6000       | 99,216,882.84  | 1.761521432 |
| 66          | 951.299403 | 5550       | 92,061,882.84  | 1.634489767 |

|    |            |      |               |             |
|----|------------|------|---------------|-------------|
| 67 | 924.079697 | 6000 | 97,226,033.53 | 1.726175394 |
| 68 | 924.079697 | 5550 | 90,071,033.53 | 1.599143729 |
| 69 | 892.224991 | 6000 | 94,896,180.32 | 1.684810595 |
| 70 | 892.224991 | 5550 | 87,741,180.32 | 1.55777893  |
| 71 | 841.148888 | 6000 | 91,160,474.14 | 1.618485931 |
| 72 | 841.148888 | 5550 | 84,720,974.14 | 1.504157432 |
| 73 | 801.182932 | 6000 | 88,237,364.10 | 1.566588302 |
| 74 | 801.182932 | 5550 | 81,797,864.10 | 1.452259803 |
| 75 | 744.313079 | 6000 | 84,077,903.05 | 1.492740186 |
| 76 | 744.313079 | 5550 | 77,638,403.05 | 1.378411688 |
| 77 | 740.67646  | 6000 | 83,811,920.76 | 1.48801787  |
| 78 | 740.67646  | 5550 | 77,372,420.76 | 1.373689371 |
| 79 | 663.42646  | 6000 | 78,161,855.76 | 1.387705198 |
| 80 | 663.42646  | 5550 | 71,722,355.76 | 1.2733767   |
| 81 | 586.17646  | 6000 | 72,511,790.76 | 1.287392527 |

Source: Result of Analisis.

The results of this simulation show that expected NPVs are positive and the expected IRRs are greater than 1 for all economic states. So that this business model is feasible.

#### 4 . Remarks

In the next future research, I will conducting the field study in South Sulawesi to introduce polyhydroxyalkanotes using palm oil as a carbon sources by conducting symposium to know the response of local community in the proposed area of palm oil industries.

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